Origin

ENTERPRISES

FULL YEAR 2026 RESULTS

PARTNERSHIPS THAT DELIVER

SEPTEMBER 22, 2026

Forward-looking Statements

This presentation contains forward-looking statements. These statements have been made by the Directors in good faith based on the information available to them up to the time of the preparation of this presentation.

Due to the inherent uncertainties, including both economic and business risk factors underlying such forward-looking information, actual results may differ materially from those expressed or implied by these forward-looking statements.

The Directors undertake no obligation to update any forward-looking statements contained in this presentation, whether as a result of new information, future events or otherwise.

Resilient performance in challenging operating environment

€100.7m
Group Operating Profit
+1.8% growth
(+2.8% constant currency)

53.51c
Adjusted EPS
In line with guidance
(+0.4% constant currency)

€43.3m
Free Cash Flow
87.7% Conversion

Balanced Performance

Growth in Latin America, Animal Nutrition and Living Landscapes balanced softer European agricultural markets

Continued Strategic Progress

Living Landscapes continued to grow organically and through benefit of prior year acquisitions, further broadening the Group's earnings base

Strong Financial Position

Cash generation and balance sheet strength provide flexibility to invest in the business and deliver returns to shareholders

Portfolio breadth provided balance

Our diversification strategy has made significant progress over the past five years, in particular the establishment of a second core business, Living Landscapes.

The benefit of this strategy was highlighted in FY26 with a resilient performance against a myriad of global challenges.

AGRICULTURE

Sean Coyle
CHIEF EXECUTIVE OFFICER

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Scale, Market Position, and Technical Capability

Benefit of portfolio helping to sustain year-on-year Group contribution from Agriculture.

Growth in Latin America and Animal Nutrition (wholly owned and JV contribution). Lower profitability in European Agriculture.

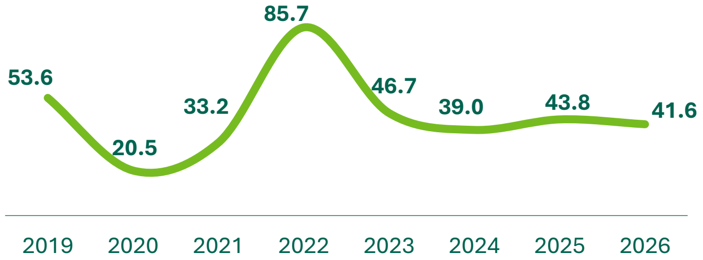
AGRICULTURE PERFORMANCE OVERVIEW

	FY26 Revenue €'m	FY26 Operating Profit[1] €'m	FY26 Operating Margin %	FY25 Revenue €'m	FY25 Operating Profit €'m	FY25 Operating Margin %
Ireland / UK	1,215.1	41.6	3.4%	1,231.1	43.8	3.6%
Continental Europe	561.8	15.6	2.8%	563.1	16.6	3.0%
Latin America	142.3	14.6	10.2%	128.5	13.0	10.1%
Total	**1,919.2**	**71.8**	**3.7%**	**1,922.7**	**73.4**	**3.8%**
Associates and JV PAT		11.2			9.0	
Agriculture Contribution		**83.0**			**82.4**	

Ireland and UK Trading Review

€41.6m

Operating Profit FY26



OPERATIONAL REVIEW

	FY26 €'m	FY25 €'m	Change on prior year: Change	Change on prior year: Constant Currency[3]
Revenue	1,215.1	1,231.1	(1.3%)	1.2%
Operating profit[1]	41.6	43.8	(5.1%)	(3.0%)
Operating margin[1]	3.4%	3.6%	(20bps)	(20bps)
Associates and joint venture[2]	11.2	9.0	23.9%	25.7%

[1]Before amortisation of non-ERP intangible assets and exceptional items
[2]Profit after interest and tax before exceptional items
[3]Excluding currency movements

Sustainable Agronomy

- Increased winter cropping base (+3% to 1.71 ha)
- Dry spring/summer reduced crop development and crop protection demand
- Farm economics influenced purchasing and mix, with subdued grain and oilseed prices not keeping pace with higher inputs costs globally

Soil Nutrition

- Good performance driven by effective procurement/inventory management
- Supply maintained despite market disruption
- Volumes behind PY across Ireland and UK, reflecting dry growing conditions and constrained farm economics

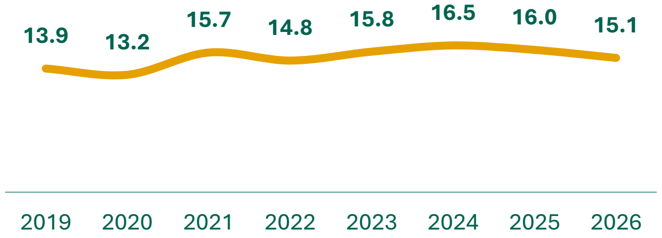
Animal Nutrition

- Strong performance across feed businesses
- Associate/JV contribution +23.9%
- Demand remaining strong. Higher supplementary feed demand as a result of prolonged dry weather

Continental Europe Trading Review

€15.1m

Operating Profit FY26



OPERATIONAL REVIEW

	FY26 €'m	FY25 €'m	Change on prior year: Change	Change on prior year: Constant Currency[2]
Revenue	561.8	563.1	(0.2%)	1.0%
Revenue (excl. crop marketing)	411.1	409.2	0.5%	2.1%
Operating profit[1]	15.6	16.6	(6.0%)	(4.9%)
Operating profit[1] (excl. crop marketing)	15.1	16.0	(5.2%)	(4.0%)
Operating margin[1]	2.8%	3.0%	(20bps)	(20bps)
Operating margin[1] (excl. crop marketing)	3.7%	3.9%	(20bps)	(20bps)

[1]Before amortisation of non-ERP intangible assets and exceptional items
[2]Excluding currency movements

Poland

› Stable cropping base (9.0m Ha)
› Lower grain prices / elevated input costs
› CPP volumes increased

Romania

› Planted area c.8.3m ha; winter planted area +6%
› Volume growth in seed, crop protection and fertilizer
› Farm economics remain constrained
› Higher credit risk provisions
› Evidence of increased financial pressure among market participants

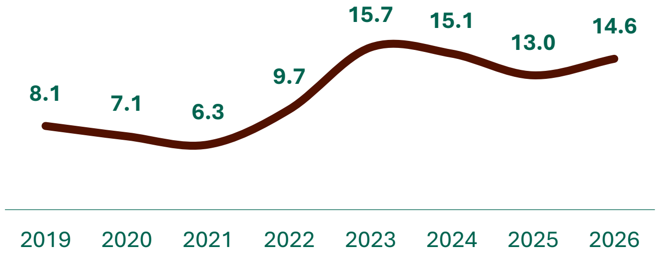
Intrepid BIOSCIENCE

Adjuvant products launched 2026

Latin America Trading Review

€14.6m

Operating Profit FY26



OPERATIONAL REVIEW

	FY26 €'m	FY25 €'m	Change on prior year: Change	Change on prior year: Constant Currency[2]
Revenue	142.3	128.5	10.7%	8.1%
Operating profit[1]	14.6	13.0	12.5%	9.8%
Operating margin[1]	10.3%	10.1%	20bps	20bps

[1]Before amortisation of non-ERP intangible assets and exceptional items
[2]Excluding currency movements

Fortgreen & F1rst Agbiotech

- Volume growth of 4.3% - Broad-based across portfolio, led by Controlled-Release Fertilisers, Adjuvants and Biologicals

Market

- Brazil's soybean harvest c.180m tonnes (+5% YoY), expanding planted area supporting sector growth
- Improving volume trends despite customer/farmer credit constraints and supply chain interruptions
- Record level of sector bankruptcies

FY26 Product Launches

LIVING LANDSCAPES

TJ Kelly
DIVISIONAL MANAGING DIRECTOR

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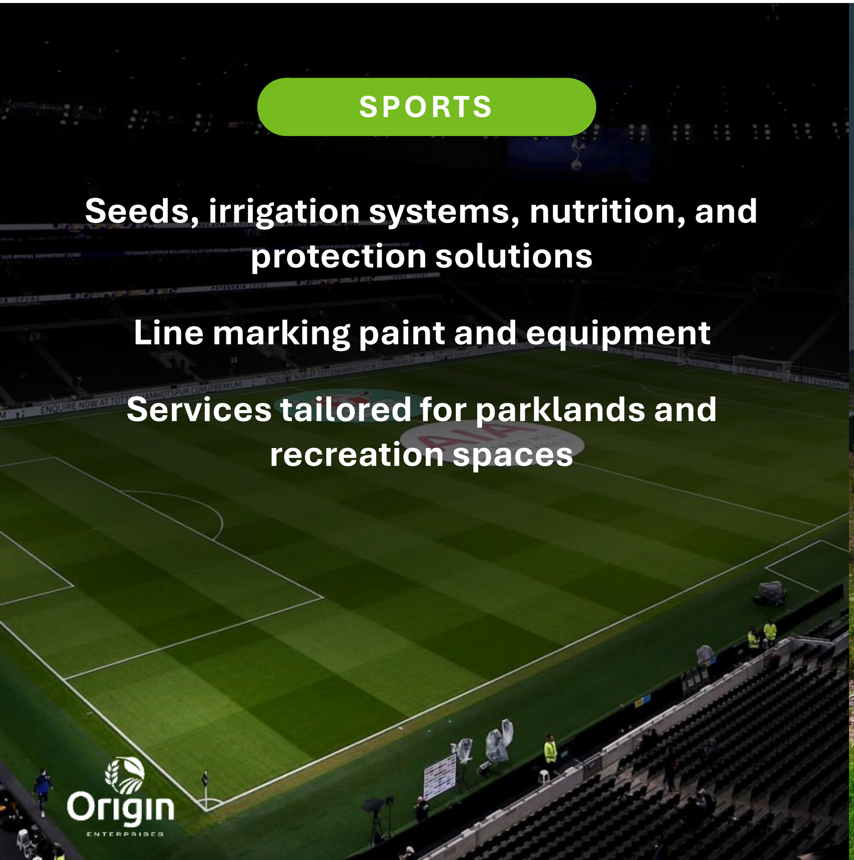
LIVING LANDSCAPES

Comprehensive Solutions in a Fragmented Market

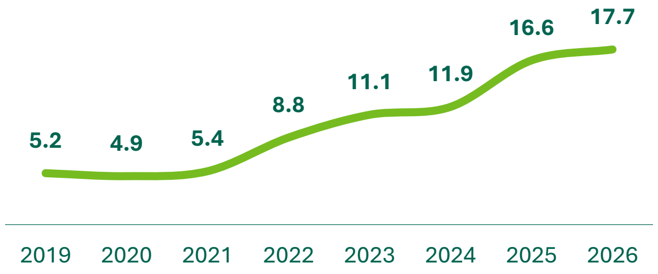
Our Living Landscapes segment offers future-ready products, services, and advice across the Sports, Landscapes, and Environmental sectors.



Trading Review

€17.7m

Operating Profit FY26



OPERATIONAL REVIEW

	Change on prior year			
	FY26 €'m	FY25 €'m	Change	Constant Currency[2]
Revenue	**199.0**	**186.4**	6.8%	9.8%
Operating profit[1]	**17.7**	**16.6**	7.1%	10.4%
Operating margin[1]	**8.9%**	**8.9%**	- bps	- bps

[1]Before amortisation of non-ERP intangible assets and exceptional items
[2]Excluding currency movements

Sports

- Organic growth
- Linemark International acquired post year-end
- Elixir integration
- Broader international reach

Landscapes

- Shortened tree planting season in FY26
- Market trends support future growth
- Integrated customer proposition through Origin Green-tech with BHT and Groundtrax brands

Environmental

- Organic growth
- Ecology acquisitions performing well
- Lighthouse Development Consulting acquired post year-end
- Common ERP/project-management platform in FY27

Strategic progress

- 200% growth in operating profit over 5-year strategy period through organic growth and M&A
- Living Landscapes now represents c.20% of Group operating profit

FINANCE REVIEW

Colm Purcell

CHIEF FINANCIAL OFFICER

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Financial Summary FY26

REVENUE

€2,118.2m

FY25: €2,109.1m

+0.4%
(+2.3% on a constant currency basis)

Driven by:
-1.5% volume reduction
+3.1% pricing impact
+0.7% acquisition contribution

OPERATING PROFIT

€89.5m

FY25: €90.0m

-0.5%
(+0.5% on a constant currency basis)

-1.2%
Agriculture businesses, on a constant currency basis

+10.1%
Living Landscapes, on a constant currency basis

ASSOCIATES AND JOINT VENTURE

€11.2m

FY25: €9.0m

23.9%
Growth in share of Profit After Tax

Strong performance, reflecting consistent feed demand across core markets

OPERATING MARGIN

4.2%

FY25: 4.3%

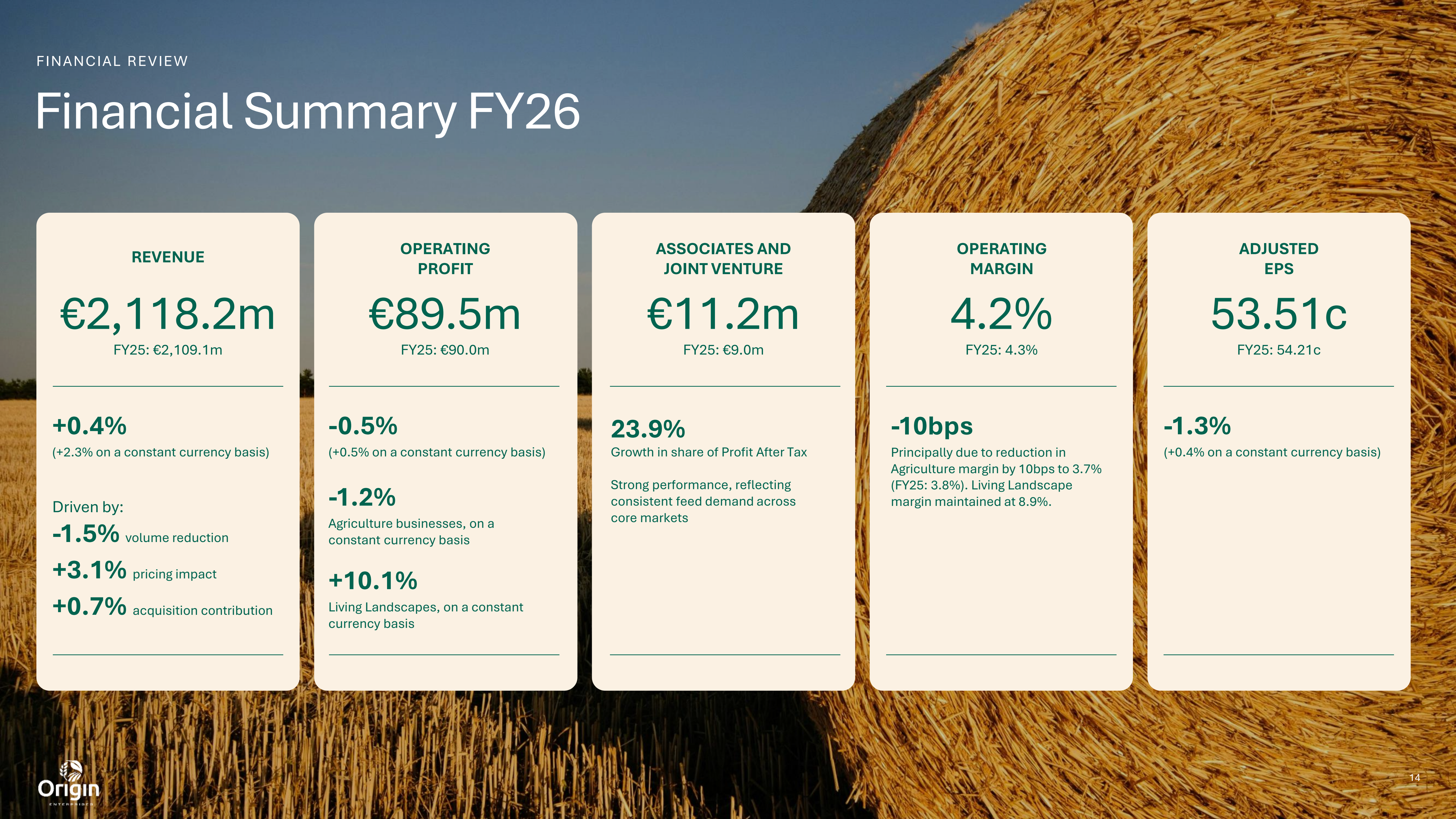
-10bps
Principally due to reduction in Agriculture margin by 10bps to 3.7% (FY25: 3.8%). Living Landscape margin maintained at 8.9%.

ADJUSTED EPS

53.51c

FY25: 54.21c

-1.3%
(+0.4% on a constant currency basis)



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Cash Generation and Balance Sheet

Free Cash Flow	€43.3m
Conversion	87.7%
Net Debt	€77.8m
Net Debt/EBITDA	0.71x
RCF extended to 2031	€440m

Origin Enterprises

FINANCIAL REVIEW

Working Capital and ROCE

€26.4m

Working-capital outflow

Drivers

› Inventory positioning / supply-chain disruption

› Higher commodity prices

› CBAM preparation

› €5.1m previously suspended supplier payment

10.9%

ROCE

› Below 12–15% target range, reflecting higher average capital employed, principally Agriculture inventory.

Five Years of Delivery

Operating profit ambition exceeded, supported by consistently strong cash conversion

Cumulative Group Operating Profit FY22 – FY26

2022 CMD ambition	€415m
FY22 – FY26 delivered	€474.2m

Cumulative Operating Profit
at 114% of ambition

Cumulative Free Cash Flow Generation FY22 – FY26

2022 CMD ambition	€325m
FY22 – FY26 delivered	€324m

Cumulative cash generation
in line with ambition

Cash Deployment Overview

Cash generation has supported investment in the business while delivering meaningful shareholder returns

€324m **Cumulative free cash generation FY22 – FY26**

Strong cash conversion and financial flexibility

RETURNED TO SHAREHOLDERS

€172m

- Dividends
- Buybacks

RETURNING VALUE

STRATEGIC CAPITAL INVESTMENT

€124m

- Capacity
- Capability
- R&D
- ERP

INVESTING IN THE PLATFORM

M&A

€99m

- Scale
- Capability
- Diversification

BROADENING THE GROUP

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STRATEGY UPDATE

Sean Coyle

CHIEF EXECUTIVE OFFICER

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STRATEGY UPDATE

A Different Business Today

Increasingly complex choices around land use, regulation and returns are driving demand for a broader range of solutions.

SCALE
Group Operating Profit

>€100m

DIVERSIFICATION
Living Landscapes contribution to Group Operating Profit

c.20%

GEOGRAPHY
Ireland/UK Agriculture a smaller, more consistent profit contributor, with CE, Latam and Living Landscapes providing greater portfolio balance

WELL INVESTED CAPITAL BASE
New capability in Research + Digital + Biologicals + Nature Based Solutions

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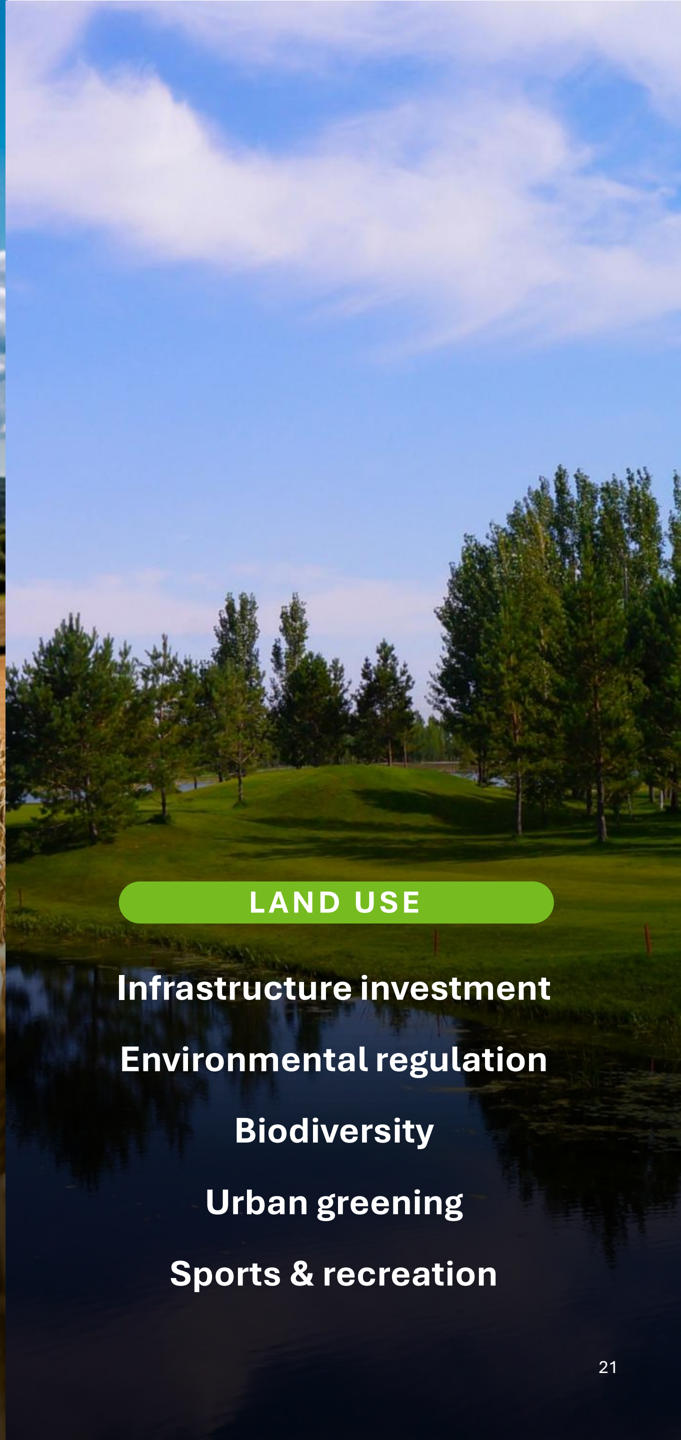
STRATEGY UPDATE

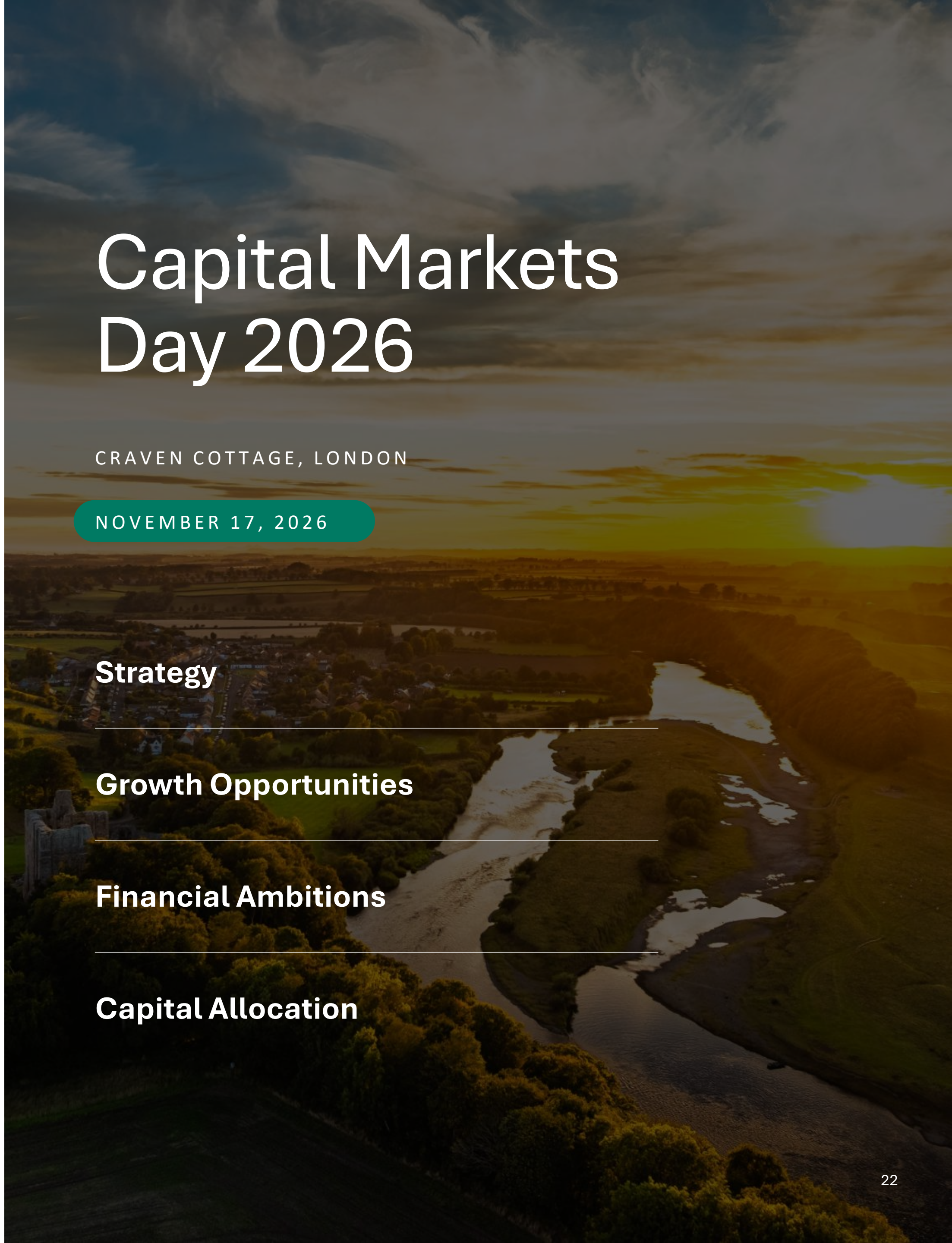
Our Markets are Evolving

Increasing complexity is raising the value of specialist knowledge, products and services across land use.



Positioned for the Next Phase

Strengthen Agriculture	Market leadership Technical differentiation Higher-value portfolio
Scale Living Landscapes	Organic growth Integration Complementary M&A
Convert growth into value	Cash generation Returns Capital efficiency



Capital Markets Day 2026

CRAVEN COTTAGE, LONDON

NOVEMBER 17, 2026

Strategy

Growth Opportunities

Financial Ambitions

Capital Allocation

Summary

FY26 performance demonstrates the strength and diversity of the Group

Five-year operating profit ambition exceeded

Strong cash generation has supported investment and shareholder returns

Well invested platform for the next phase of value creation

Capital Markets Day on November 17, 2026

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originenterprises.com

APPENDIX

Preliminary Results FY26

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Summary Income Statement FY26

	FY26 €'m	FY25 €'m	Change
Group revenue	**2,118.2**	**2,109.1**	**9.1**
Operating profit			
Agriculture	71.8	73.4	(1.6)
Living Landscapes	17.7	16.6	1.1
Operating profit	**89.5**	**90.0**	**(0.5)**
Associate and joint venture	11.2	9.0	2.2
Total group operating profit	**100.7**	**99.0**	**1.7**
Amortisation of non-ERP intangible assets, net of tax	(9.1)	(9.9)	0.8
Finance costs, net	(22.6)	(20.0)	(2.6)
Profit before tax	**69.0**	**69.1**	**(0.1)**
Taxation	(17.6)	(18.5)	0.9
Profit for the financial year – pre-exceptional	**51.4**	**50.6**	**0.8**
Exceptional items, net of tax	(4.5)	2.1	(6.6)
Profit for the year	**46.9**	**52.7**	**(5.8)**
Adjusted diluted EPS cent per share	**53.51**	**54.21**	**(0.70)**

Summary Cash Flow FY26

	FY26 €'m	FY25 €'m
Cash flow from operating activities	**123.3**	**121.4**
Change in working capital	(26.4)	(17.8)
Interest and tax	(34.5)	(27.2)
Cash flow from ongoing operating activities	**62.4**	**76.4**
Exceptional and once off items	(6.7)	(4.3)
Net cash flows from operating activities	**55.7**	**72.1**
Dividends received	10.7	12.6
Capital expenditure	(29.4)	(29.5)
Proceeds from sale of plant and equipment	2.2	2.8
Acquisition expenditure	(6.5)	(17.8)
Put option	(0.4)	-
Share buyback	-	(1.9)
Dividend paid	(18.6)	(17.8)
Lease payments	(19.6)	(18.0)
Proceeds received from non-controlling interests	0.9	-
Other	(0.4)	(0.6)
(Decrease)/Increase in cash	**(5.4)**	**1.9**
Opening net debt	(70.8)	(71.7)
Translation	(1.6)	(1.0)
Closing net debt	**(77.8)**	**(70.8)**

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